

# Construction Quality Control – Lessons Learned

Dan Sleezer  
Sargent & Lundy



# Agenda

- Introduction
- Lessons Learned -- Top Five Categories
  - Owner Technical Requirements
  - Interconnect Utility Technical Requirements
  - Phasing
  - SCADA/Communications/Telephony
  - “Interfaces”



# Owner Technical Requirements

- Investigate and Clarify
  - Don't assume "it was like your last project"
  - Read all the EPC contract technical specification references
- Rigorous Design Review – Identify areas of confusion, lack of clarity and discuss with Owner



# Interconnect Utility Technical Requirements

- Make and Develop Key Technical Contacts Early
- Identify Utility's Engineering, Construction and Testing Requirements, Witness Points
  - Relay Settings Development
  - Testing Requirements for connected Transmission Line or Substation Equipment

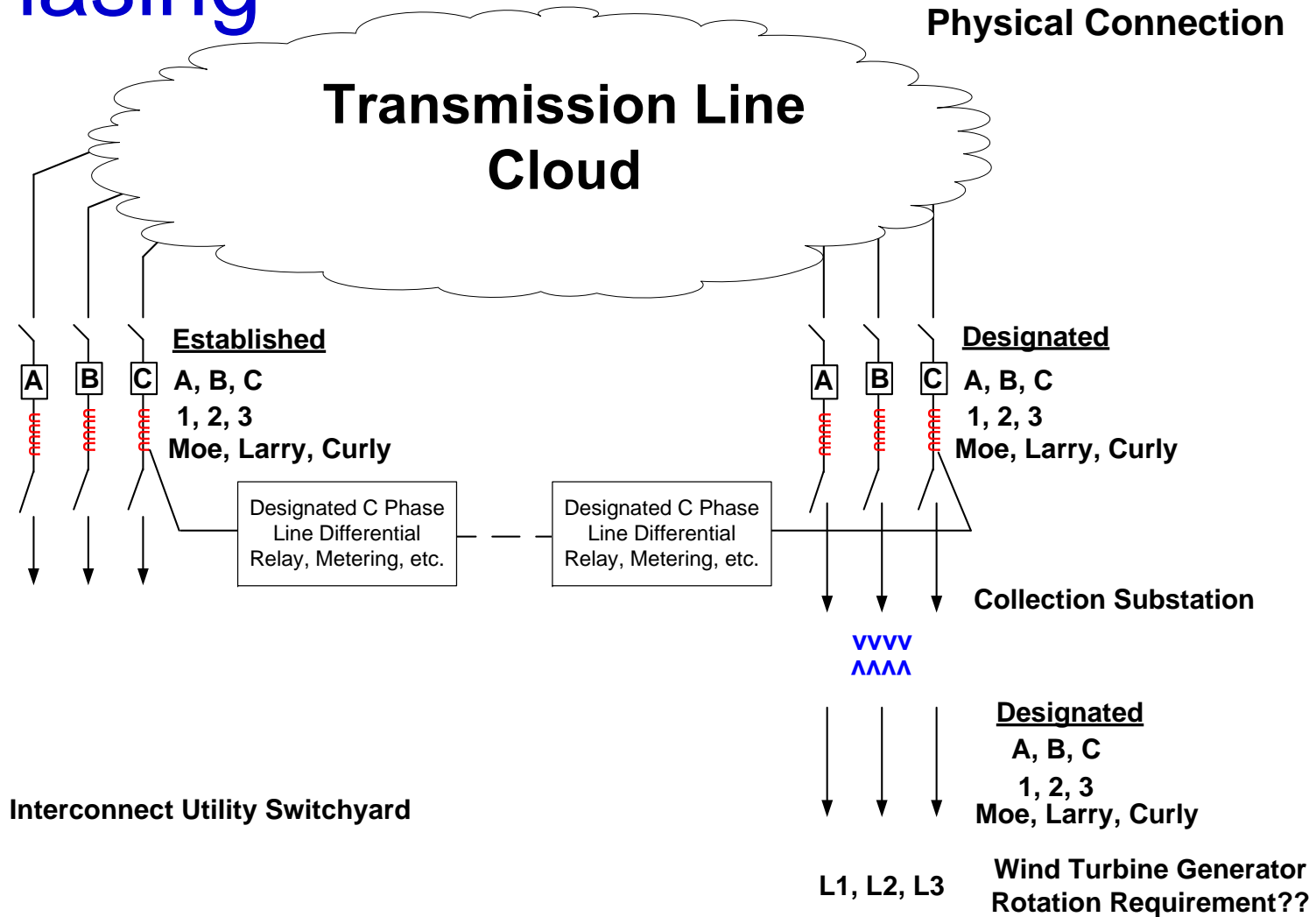


# Phasing

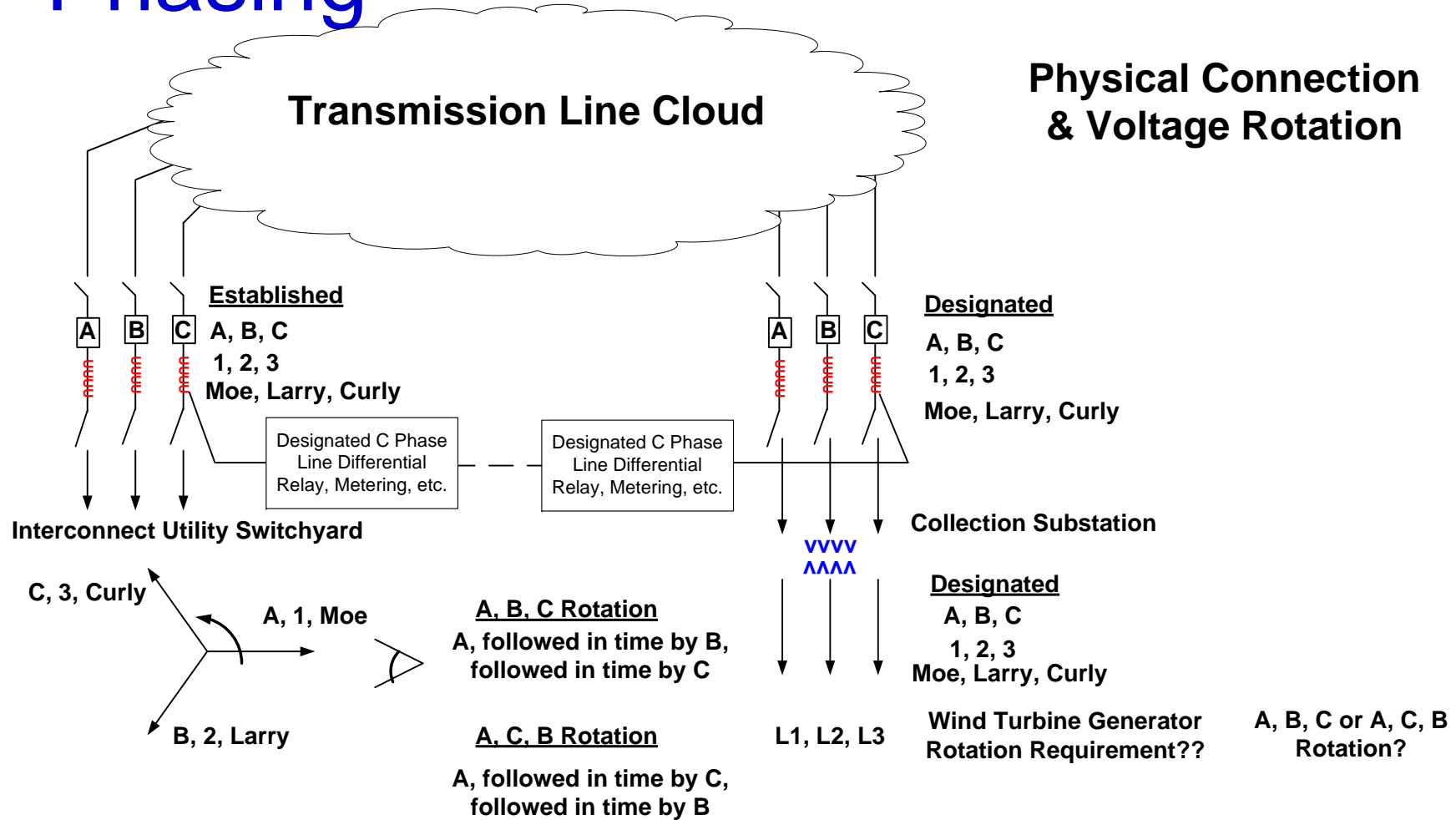
- Physical
- Rotation



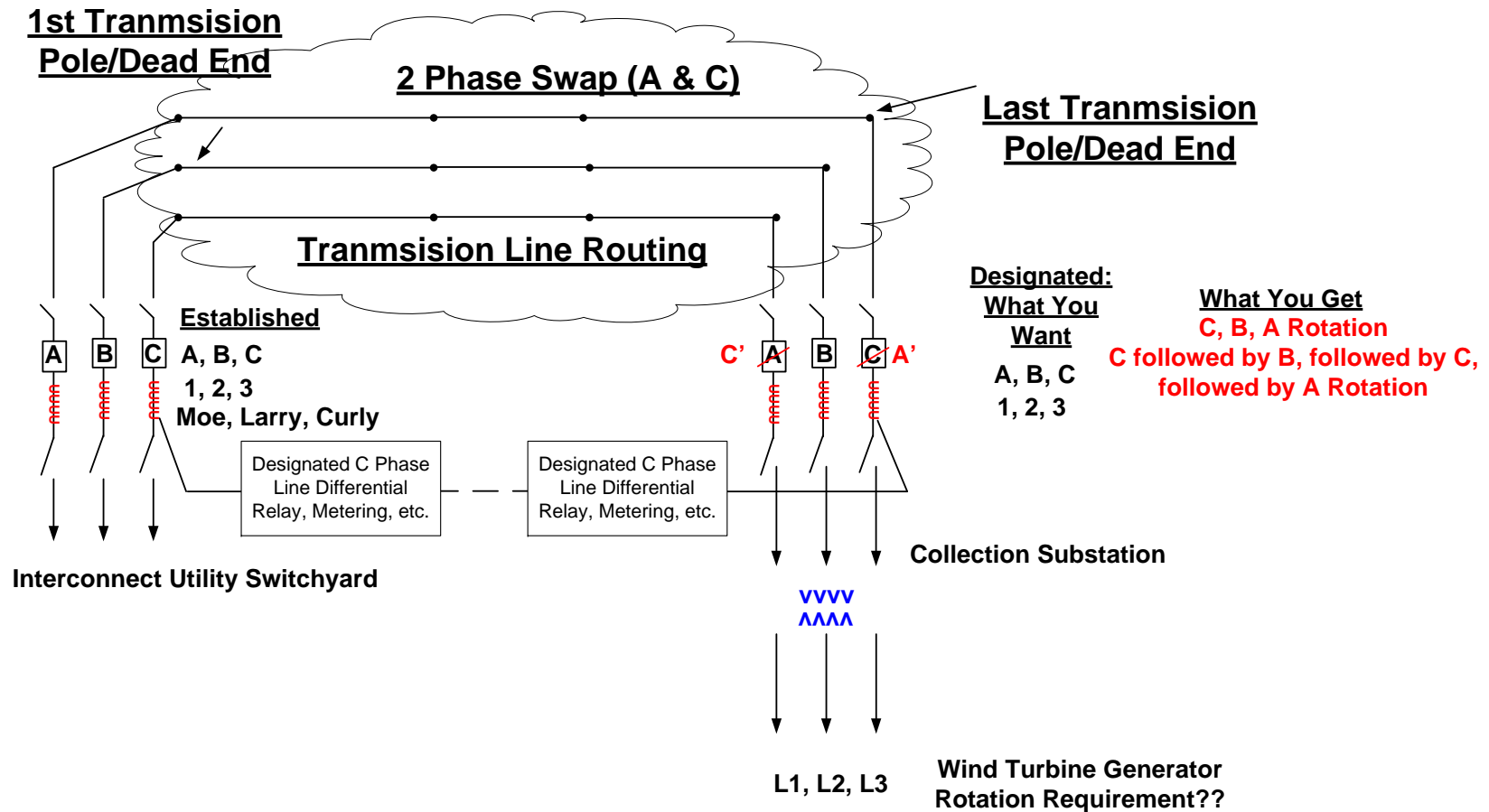
# Phasing



# Phasing

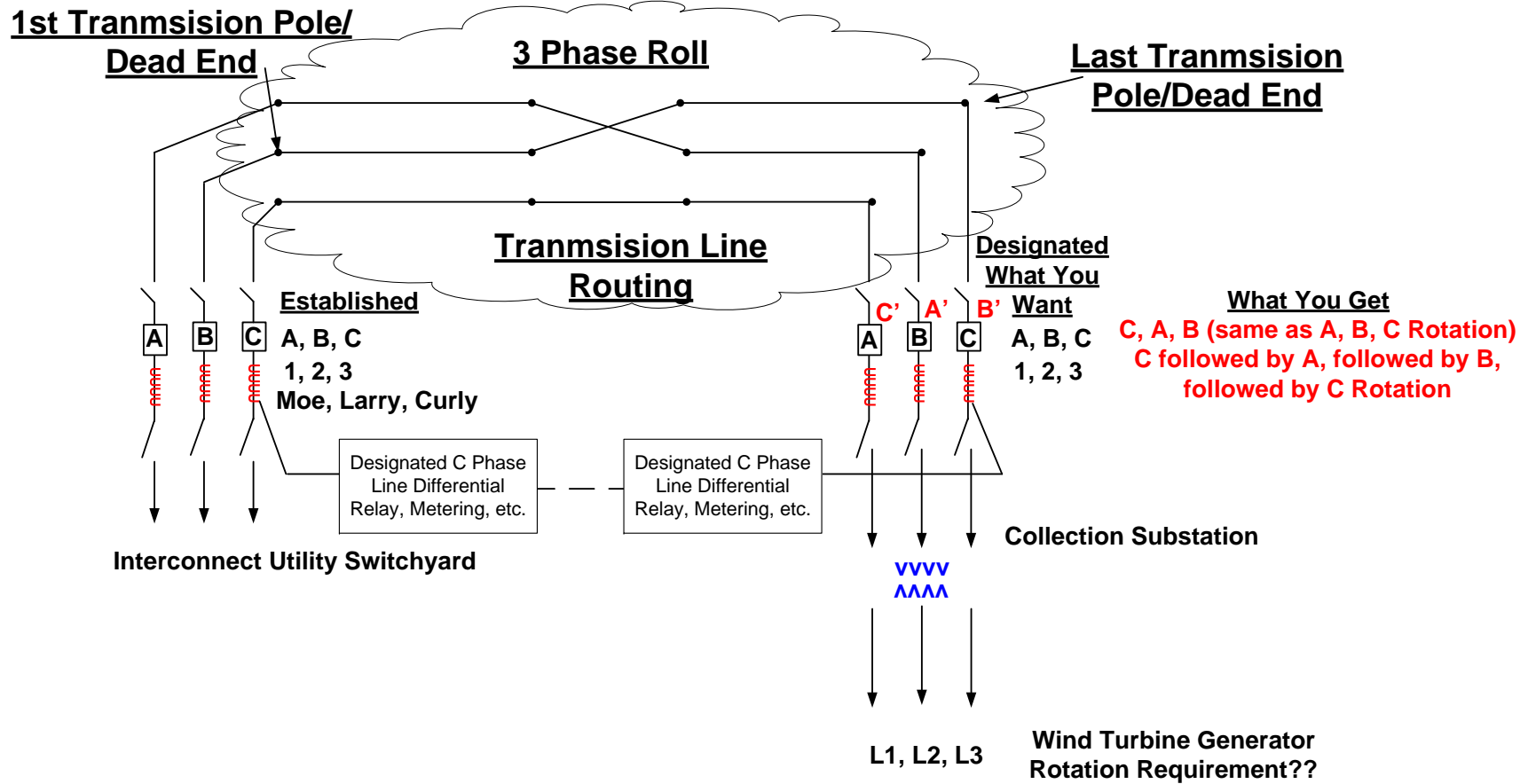


# Phasing





# Phasing



## Phasing – Activities to Prevent Problems

- Engineering Interconnect Switchyard Walkdown
- Engineering Phasing Interface Sign-Off between Various Companies, Departments
- Construction Review of Substation and Transmission Line Drawings
- Construction Walkdown of Installed Transmission Line, Interconnect Switchyard Connection and Collection Substation



# SCADA/Communications/Telephony

- Make and Develop Key Technical (SCADA, Communications, Telephone) Contacts Early
- Develop Detailed Roles/Responsibility Matrix for tasks:
  - Points List Development
  - Downloading / Programming
  - Testing



# SCADA/Communications/Telephony

- Identify:
  - Protocols
  - Communication Media (Copper, Fiber, etc.)
  - Hardware
  - “Points” Required by All SCADA Parties (Owner, Operator, Utility, ISO)
  - Communicate with “Telephone Company” on their responsibility/requirements



# SCADA/Communications/Telephony

## Activity to Prevent Problem:

- Create a One-Line SCADA/Communications/Telephony

## Drawing Detailing:

- Hardware (at all ends) with designated ownership of design / installation
- Connectivity between hardware



# “Interfaces”

- Know and understand the “Interfaces”
- They are typically the areas of confusion / problems / gaps
- Detail tasks with subsequent responsibilities
- Work the “interfaces” even more diligently
  - Communicate clearly
  - Understand the “other end” so you can ask the challenging questions to make sure “your end” is correct
- Don’t let “Interfaces” become “Gaps”



